THE GEORGE BROWN COLLEGE OF APPLIED ARTS AND TECHNOLOGY

BOARD OF GOVERNORS PUBLIC SESSION MINUTES

October 19, 2022 51 Dockside Drive/via MS Teams 5:30 p.m.

Present:	Emily Bain Saeideh Fard Nancy Prenevost	Bruce Choy Gervan Fearon Kizzy Rodney	Kevin Costante, Chair Roger Grochmal
via Teams:	Adrienne Batra Rob Gilmour	Jon Callegher Andy Jasuja	Andrea Elliott Peter Koutsokeris
Guests:	Shannon Hynes Rudi Fischbacher Cory Ross Janene Christiansen Leslie Quinlan	Fay Lim-Lambie Michelle McCollum Michael Herrera Joe Cressy Ian Austin	Luigi Ferrara Cindy Gouveia Jennifer Grant Giselle Basanta
Guests via Teams:	Eileen De Courcy Susan Toews Audrey Rochette	Ian Wigglesworth Nerys Rau	Adel Esayed Susan Bowrah
Regrets:	Omo Akintan	Marnie MacDougall	
Minutes:	Patrick Lo		

1.0 Welcome

Chair Kevin Costante welcomed everyone to the meeting.

2.0 Chair's Report

The Chair provided some highlights on the following:

• The tour of the School of Dental Health here at the Waterfront Campus today. A thank you to the chair of the program, Lisa Rogers, for showing the new dental clinic and other

program facilities as well as the governors and all the staff for taking the time to prepare for it.

- A reminder of the strategic priorities approved in the strategic plan last June.
- Two current successful events: the Future of Work and the pilot at 230 Richmond Street East and a fundraising event the Food Court Social.
- A set of three upcoming convocation ceremonies for GBC graduates on Saturday, October 29, 2022 (who did not have the opportunity to celebrate their achievement in person due to the pandemic).

Chair Costante provided a land territory acknowledgement. No one declared having any conflict of interest. No issue arising.

3.0 Approval of the Agenda and Consent Agenda

MOTION BGPUB-2023-02-01

THAT the Board of Governors approves the agenda for the meeting held on October 19, 2022.

Moved: S. Fard Seconded: R. Grochmal CARRIED

MOTION BGPUB-2023-02-02

THAT the Board of Governors approves the Consent Agenda for the meeting held on October 19, 2022, which includes the following items:

- Approval of the appointment of the following as officers of the College with immediate effect:
 - o President
 - o Provost
 - o CFO
 - Vice President, Students and Senior Student Success Officer
 - Senior Vice President, People Enablement and Experience
 - o Senior Vice President, External Relations, Communications and Real Estate Development
 - Vice President, Academic
 - Vice-President, Information Technology and Digital Innovation
 - o Vice-President, People and Culture
 - Vice-President, Facilities & Sustainability
- Approval of the appointment of the following as authorized signing officers for the College's bank accounts with immediate effect:
 - o President
 - o Provost
 - o CFO
 - Manager, Finance Services

Moved: S. Fard Seconded: R. Grochmal

CARRIED

Questions arose around the enrolment report, particularly the meaning and difference between

the offer accepted, program choices, and confirmations in the figures for applications.

4.0 Approval of Past Minutes

MOTION BGPUB-2023-02-03

THAT the Board approves the minutes of the public meeting on September 21, 2022.

Moved: N. Prenevost Seconded: S. Singh CARRIED

5.0 President's Report

President's Report to the Board was distributed in advance of the meeting. President Fearon highlighted the following items:

- Significant achievement on two accreditation processes relates to the School of Nursing as well as the Centre for Business as there's only one other college in Ontario and few in Canada that have this designation of accreditation.
- The Board Secretary conducting the roles and responsibilities delineated under 4.5 of the GBC Board of Governors By-law is Emily Bain.
- The Food Court Social event was held in support of the Augmented Education Program on October 13th, 2022 as well as an outstanding statement for the Foundation.
- The roll-out of the Strategy Plan (Strategy 2026) is underway. Any major risk elements will be incorporated into the risk management framework and presented to the Board on a timely basis.

Discussions took place around the shifting pattern of enrolment in Ontario in connection with the economy and society in the future.

6.0 Standing Committee Report: Finance and Property Committee

Committee Chair Saeideh Fard thanked Management's transition support and highlighted the following items:

- The Finance and Property Committee met on Tuesday, October 11, 2022, and the draft minutes are included in the Board package.
- Main topics of discussion included receiving updates on Limberlost, 200 King, the Campus Master Plan, as well as a new management committee – the College Property Development Committee – which, in concert with the Campus Master Plan, looks at the future property needs opportunities for the College.
- Updates on enrolment and the enterprise risk management plan for the year were also received.
- A presentation was made by the College's Investment consultants Bell Kearns. These consultants support investment decision-making for both the College's and Foundation's endowment funds. The Investment Committee oversees the governance of these funds for both the College and the Foundation.

• As there are several new members to the Committee, Management also hosted an orientation for the new members on October 7, 2022.

Discussion arose regarding domestic enrolment and contribution margin along with the upcoming enrollment plan for 23/24. Discussions also centred on how to develop and differentiate programs in terms of opportunities for lifelong learning for continuous pathways and for learners of all levels of their careers to continue reskilling and upskilling.

There being no issues arising, the Finance and Property committee update was concluded.

7.0 Focus on Strategic Priorities

The first in a series of strategic priorities presentations over the Board cycle began with the Foundation of Equity (Priority 5 - Strategy 2026).

Both Jennifer Grant, Director of the Office of Anti-Racism, Equity & Human Rights Services (OAREHRS), and Audrey Rochette, Director of Indigenous Initiative, provided high-level context, current state overview and early insights on the next steps toward Strategy 2026. It seeks to highlight the importance of this strategic priority for the college and broader communities in addressing the gap between the current state and desired future state regarding equity at the college. Early insights on the actions underway and other actions planned for immediate and long-term needs are included.

Questions arose around how to link the foundation of equity, attract/engage diverse learners across the GTA and the process of data collection capturing and tracking the right information and resources across the board. Discussions arose around the anti-racism action plan in the indigenous education strategy, the Indigenous Knowledge Keepers Series and the next steps.

8.0 Strategy 2022 Balanced Scorecard

Shannon Hynes, Associate Vice President, Strategic Planning & Institutional Analysis, provided an update on the Strategy 2022 Balanced Scorecard and highlighted the key activities and indicators that contribute to the achievement of the strategic plan.

There being no further business, the meeting was adjourned to the private session.